

EXHIBIT A

Remarks by Galen Clagett

Phase I: Opening Remarks: Mr. Clagett thanked the Civic Association for the opportunity to participate in the Forum. He advised that he was completing his second term as a State Delegate, serving on the Appropriations Committee. He has participated in the drafting of 23 budgets and enjoys working on this Committee.

His position has enabled him to push for \$5.5 million in cuts, which represents 4,000 state positions with minimal interruptions to services. He is proud that Maryland has a AAA bond rating and an end-of-year surplus of \$1,000,000.

He would like to return to Annapolis to continue to advocate for Frederick.

Phase II: Responses to prepared questions:

Questions #9 How are monies for education apportioned to the counties? What is the rationale for this? There appears to be a larger amount given to Baltimore and Montgomery Counties than given to Frederick County. What can be done to change that disparity?

- Education is funded by a formula based on several components
- Frederick has actually received more than its share
- The State Legislature does the operating budget
- The State requires funding of schools
- It's a fair system and he wouldn't change it
- Must do something about the cost of constructing schools
- Frederick has done well on both the operating and capital side and he wouldn't recommend any changes

Question #3: Much has been made of the number of accidents which have occurred on Route 15 and Hayward Road. There can be no doubt that the intersection is dangerous. What would you propose to do to eliminate that hazard? How would you go about ensuring your proposal will be accepted, given the current economic situation?

- He worked on this and made reasonable recommendations
- The service road in front of Beckley's is very expensive to enhance
- No one wanted a traffic light for fear of rear-end collisions
- A deceleration lane will be installed
- He is not happy with the SHA and could have done a better job of resolving the problem

Question #6: What should the role of the Maryland state government be in the current controversy regarding Fort Detrick and the effect of Agent Orange, among other chemicals, on residents whose property borders the site where chemicals were tested as

well as the site in which chemicals were dumped? What would you do to expedite a resolution to the problem?

- Both the EPA and the MDE will have a role in resolving this issue
- Tests will have to be conducted on contaminants
- All decisions will have to be data-driven, not emotional
- He is confident about those involved in resolving this matter

Question #4 There seems to be a growing dichotomy between those looking for urban expansion and those looking for rural balance. On one hand, economically, there is the need for a larger tax base, on the other hand, there is also the need to maintain and preserve a rural way of life. How would you go about maintaining a balance between the two?

- It is impossible to understand the Frederick Plan, which calls for development around public services
- Very few changes in the plan have occurred since it was drafted in 1984
- Frederick is on the front edge of the technical corridor and we should not scare away any businesses
- Don't over-tax
- There is a delicate balance
- The County has done well in controlling growth
- The road system is state and federally funded
- He thinks it's not as bad as some say it is
- There has been less than a 5% change since 1959

Question #2: What role do you see the state of Maryland playing in the regulation of illegal immigration?

- The state cannot control this problem
- Must pressure Congress to act
- Secure the border

Phase III: Audience Questions

Follow up to Question #3: Much has been made of the number of accidents which have occurred on Route 15 and Hayward Road. There can be no doubt that the intersection is dangerous. What would you propose to do to eliminate that hazard? How would you go about ensuring your proposal will be accepted, given the current economic situation?

Most accidents happen on the left side of this road, why spend so much money on the other side?

- We should divert that money to a traffic light and service road
- Temporary fixes to get people off of 15 to make a left don't work

Do you support term limits?

- The Committee system won't work as well with term limits
- However, if limits are imposed, make Congressional Representatives serve 4-year terms - maximum of 3 terms; President should serve one 6-year term; and the Senate should be limited to three 6-year terms
- The problem is the turnover in Committee Chairs

What would you do to stop the spending cycle?

- 87% of budget involves public safety - can't reduce that
- Problems are not caused by one party or person
- He doesn't want new taxes
- Require a 3% increase in revenue
- Maryland is much better off than other states
- Making money work is difficult
- Can't add anything to Governor's budget
- It's very difficult, and there are lots at stake with regard to businesses; we must remain competitive

How can we honor unfunded union pension liabilities?

- Requires a blue-ribbon commission - no legislators
- Don't dump problem back on the locals
- Must increase member contributions
- Extend the number of years worked
- Program being implemented that would transfer term insurance to whole-life, which would reduce liabilities
- Options must be reasonable
- Increase in union benefits has increased 10 times over the years, while private sector's benefits have only increased 5 times.

Are you in favor of across-the-board cuts?

- Some items cannot be cut when it comes to public safety
- Must look at realistic cuts